Company registration number: 09964013

Charity registration number: 1168336

## **COUNTY DURHAM SPORT**

(A company limited by guarantee)

Annual Report and Financial Statements

for the Year Ended 31 March 2021

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## **Reference and Administrative Details**

Trustees N Barton (resigned 1 July 2020)

M Levington K Spencer

I Youll (appointed 1 July 2020)

W Emberson D Shipman

N Patel (resigned 2 July 2020) S Harding (appointed 1 March 2021) P Ray (resigned 9 September 2020)

Secretary I Youll

Key Management Personnel M Rhodes, Managing Director

Principal Office Sjovoll Centre

Front Street Pity Me Durham DH1 5BZ

The charity is incorporated in England and Wales.

Company Registration Number 09964013

**Charity Registration Number** 1168336

Bankers The Co-operative Bank Plc

Central Customer Services

PO Box 250 Delf House Skelmersdale Lancashire WN8 6WT

Independent Examiner MHA Tait Walker

Bulman House Regent Centre Gosforth

Newcastle upon Tyne

NE3 3LS

## **Trustees' Report**

The trustees, who are directors for the purposes of company law, present the annual report together with the financial statements of the charitable company for the year ended 31 March 2021.

#### Structure, governance and management

### Nature of governing document

County Durham Sport is a registered charity, set up to promote community participation in healthy recreation for the benefit of inhabitants of County Durham. The provisions of its Memorandum and Articles of Association govern it.

County Durham Sport has a Board of Management who are responsibile for the strategic direction of policy of the charitable company. At present the committee has six members from a variety of backgrounds relevant to the work of the charitable company. The charities' Manager/Executive Director is appointed by the Trustees to develop and manage the operations and activities of the charity.

## Recruitment and appointment of trustees

The management of the Charity is the responsibility of the Trustees who are elected and co-opted under the terms of the Articles of Association.

### Induction and training of trustees

All Trustees are recruited based on the skills required and the needs of the charity at that point in time and future plans. We also try where possible to ensure a fair gender balance. All procedures are in line with the Charity Commission guidelines.

## Major risks and management of those risks

The key risk to County Durham Sport on an ongoing basis, is the extent to which we are dependent on public funding, from Sport England and the challenge moving forward is to be able to sustain this degree of support from Sport England, whilst also diversifying income streams through income generation and other external grant aid.

Allied to the above, is the key challenge to retain and where necessary recruit team members, in the context of uncertain funding and the wider evolution in role, led by Sport England, for Active Partnerships such as County Durham Sport.

The final key risk —although this can also be considered an opportunity —relates to the future strategic positioning of County Durham Sport, in the context of ongoing cuts to public spending and service pressures across County Durham

County Durham Sport manages risk through a comprehensive risk management policy and matrix, but in strategic terms, the organisation has proactively and boldly considered its future role and business focus, with a view to more effectively aligning itself to Sport England funding and objectives and identified "weaknesses" in sports administration and delivery in the county.

## Objectives and activities

#### Objects and aims

Our charity's purposes as set out in the objects contained in the company's memorandum and articles of association are to:

promote community participation in healthy recreation for the benefit of the inhabitants of County

Durham and the surrounding area and to promote and develop:

## **Trustees' Report**

- (a) public facilities, amenities, equipment and services for healthy recreation;
  - facilities and services for recreational, sporting or other leisure time occupation in the interests of social welfare for the public at large or those who by reason of their youth, age, infirmity or disablement, financial hardship or social and economic circumstances, have
- (b) infirmity or disablement, financial hardship or social and economic circumstances, have need of such facilities and services;
- (c) the improvement and preservation of good health and well-being through participation in healthy recreation; and
- (d) education, training and coaching courses which promote physical health and fitness

County Durham Sport is part of the national network of Active Partnerships. County Durham Sport is passionate about the power and positive impact that sport and physical activity can have in improving people's lives and the communities in which they live —whether supporting physical and mental wellbeing or individual, social, community and economic development.

#### Our role:

- Support, influence and improve the local "delivery system" for sport and physical activity
- Engage and understand local people and communities to understand people's needs, behaviours and motivations to understand why so many people are inactive
- Inspire people to get active and stay active

#### Our vision:

A Healthy Lifestyle Is An Easy Choice For Everyone.

### Our mission:

Challenging inequalities and changing lives through sport and physical activity.

#### Our business priorities:

County Durham Sport's strategy —what and how the organisation works —reflects and builds upon a unique position:

- As an independent, agile and flexible organisation with an ability to function as an "honest broker
- As a local team embedded within and connected to a national network, able to link national strategy with local opportunity
- With a clear focus on engaging, understanding and supporting local people to influence local opportunities

County Durham Sport's strategic priorities are/have been to:

- Support and influence local strategy and investment in sport and physical activity
- Understand, engage, and inspire residents
- Support the local sport and physical activity infrastructure (clubs, coaches, volunteers, partners)
- Develop a robust, investable, and sustainable charity.

## **Trustees' Report**

County Durham Sport's work and approach is reflected in the following organisational values: Ambitious, Collaborative, Curious, Equality, Passionate.

#### Fundraising disclosures

The charity is required to report how it deals with fundraising from the public. The charity does not use a professional fundraiser or commercial participator to raise funds. Any monies raised direct from the public follows all guidelines set out by the Charity Commission and UK law in every respect. We respect the privacy and contact preferences of all public donors.

#### Public benefit

The trustees confirm that they have complied with the requirements of section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission for England and Wales.

## Achievements and performance

County Durham Sport continued to operate well despite the impact of the Coronavirus (COVID-19) pandemic. The charity continued to operate effectively and efficiently for the benefit of residents of County Durham.

The organisation launched its new insight-led strategy, vision and mission to shift the organisation's direction to challenging inequalities to allow for a healthy lifestyle to be a choice for everyone.

The team expanded throughout the financial year to reflect the charity's priority areas.

## Organisational Effectiveness, Governance and Leadership - During 2020/21, County Durham Sport:

- Maintained the highest standards of Governance Tier 3 of the Code for Sports Governance
- Appointed new, varied and experienced board members
- Continued to review and renew its governance structure to ensure effectiveness
- Successfully completed a Quest assessment
- Launched a review of the organisation's Equality, Diversity and Inclusion to ensure that the organisation is inclusive at all levels.

Standards - County Durham Sport maintained accredited standards for Equality and Safeguarding, having developed and implemented plans to support the organisation's approach, policies and implementation, whilst also supporting partners, by raising awareness, signposting, brokering relationships and applying the principles to funded programmes and partner delivery.

Local intelligence and understanding - County Durham Sport strengthened its understanding of underrepresented groups in sport and physical activity and shared this knowledge with partners to influence delivery, ensuring that preventions are targeted at inactive groups across the county.

Workforce development - County Durham Sport continued to support the county's workforce through the pandemic to ensure that they could continue to deliver sport and physical activity after the pandemic. This included a range on virtual training courses. Additional support was offered to clubs through the partnership programme Club Durham, ensuring that clubs were sustainable and through County Durham Sport's Satellite Club programme which supported clubs with advice, funding and guidance to support them to survive the pandemic.

## **Trustees' Report**

Tacking Inequalities Fund - County Durham Sport was in receipt of new Tackling Inequalities funding from Sport England which Fund aims help reduce the negative impact that COVID-19 has had on activity levels in under-represented groups. County Durham Sport distributed funding directly to organisation's who were able to support the following groups through the pandemic and to be more active; Lower socio-economic groups, Black, Asian and Minority Ethnic communities, Disabled people and People with long-term health conditions.

Active Places - County Durham Sport was crucial to developing the Active Shildon and Active Valleys programmes and hosts the programme lead. The programme is a pilot aimed to build healthier, more active communities in Shildon and the Deerness Valley area of County Durham.

Working collaboratively with partners, the pilot seeks to develop an innovative, place-based approach to tackling inequality. We have adopted a whole systems evidence-based approach model to understand the needs of the target audience, and to use insight gathered to co-create and co-deliver new and different approaches to tackling inactivity.

Through this pilot programme we ai, to help the communities to fit activity into their lives, in a way that works for them, with holistic support to help tackle the wider issues they face, and enabling them to enjoy happier, healthier lives. This in turn will contribute towards the achievement of wider aims and social outcomes of local partners. We hope Active Places creates a template which can be rolled out across County Durham helping to embed a whole systems evidence-based approach to tackling inactivity across the county.

Opening up Schools Pilot - working in collaboration with North Yorkshire Sport, County Durham Sport piloted the Opening up Schools programme which supported schools to open facilities to communities to improve opportunities for members of the public to be active. As a result, the programme has been rolled out across England for 2021-22.

School Sport - County Durham Sport's programmes targeting Children and Young People were reviewed and amalgamated to allow for greater flexibility to target the most inactive Children in County Durham.

## **Trustees' Report**

#### **Financial review**

### General reserves policy:

Fund	Calculation or Rationale	Target Value
		£
		20/21
Working balance:	15% of monthly expenditure	£5k
Redundancy reserve:	Based on statutory minimum with County Durham Sport enhanced terms	£40k
Legal reserve:	Average industrial tribunal dismissal cost	£50k
Business closure costs:	3 months of skeleton staffing structure and management costs  Based upon Managing Director; Office Manager and 1 Development Manager; professional fees (i.e. HR/Legal where required)	£30k
TOTAL	I	£125k

Amount held in reserves at the end of March 2021 was £433,182 made up as follows:-

£125,000 allocated as per general designated reserves policy above.

£136,220 unallocated and available for investment/programme and product development.

£170,565 allocated to programmes to be used as agreed with fund providers.

£1,397 designated in relation to the net book value of the fixed assets.

## Planned Use of Reserves in 2020/21

A plan for the use of reserves -which focuses on expansion of our strategic work in key Sport England priority areas and our ability to support the delivery vehicles within these areas - has been negotiated with partners.

## **Trustees' Report**

#### Policy on reserves

The calculation of free reserves is based on the definition included in the charity Statement of Recommended Practice (SORP), which provides recommendations for accounting and reporting for charities. The trustees have examined the requirements of the charity to hold free reserves - those reserves not invested in tangible fixed assets, excluding long term liabilities, or designated for a particular purpose. The trustees considered it would be appropriate to hold free reserves equivalent to approximately six months of expenditure, which in a normal year would equate to a range of between £175,000 to £225,000 in free reserves.

At the year end, free reserves were £136,220 (2020: £139,754).

The Trustees have designated £125,000 at the year end. In the prior year, an amount of £106,381 was held as a General Reserve (and originally included in restricted reserves prior to being re-presented in the current year). This represents an increase of approximately £20,000 in the designated reserve position from the prior year; and, is due to the increase in the redundancy designated reserve to reflect the increased staff team.

#### **Key Management Personnel**

The board, who give their time freely and no trustees received remuneration in the year, have considered who the Key Management Personnel (KMP) of the charity, as noted in the Reference and Administration section. Together with the board, these KMP are those in charge of directing and controlling, running and operating the activities of the charity on a day to day basis. The pay of the KMP is reviewed annually and normally increased in accordance with average earnings. The trustees benchmark against pay levels of other charities and similar organisations within the sector and the region. Pay levels are set using this information together with the budget and forecast information, ensuring that the charity can afford any proposed increases. The board then agree any uplift to remuneration.

## Plans for future periods

#### Aims and key objectives for future periods

County Durham Sport will continue to be insight led to challenge inequalities and support more people in County Durham to be active. The charity will continue to operate in line with our strategy Removing the Barriers to Moving, targeting the following priority areas:

Children and Young People - Positive experiences and physical literacy to shape healthy and active futures.

Building Capacity - Upskilling local communities to develop the local physical activity workforce.

Community Engagement - Working with local people to co-produce and co-design projects.

Health and Wellbeing - Using sport and physical activity as a means to improve health and wellbeing. Active Travel - Promoting active travel as healthy and green.

Active Environment- Creating an environment where being active is an easy and accessible choice.

## **Trustees' Report**

### Statement of Trustees' Responsibilities

The trustees (who are also the directors of County Durham Sport for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with the United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

- · select suitable accounting policies and apply them consistently;
- · observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## **Small companies provision statement**

This report has been prepared in accordance with the small companies regime under the Companies Act 2006.

M Levington Trustee

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## Independent Examiner's Report to the trustees of County Durham Sport

I report to the charity trustees on my examination of the accounts of the charity for the year ended 31 March 2021 which are set out on pages 10 to 26.

## Respective responsibilities of trustees and examiner

As the charity's trustees of County Durham Sport (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of County Durham Sport are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

## Independent examiner's statement

Since County Durham Sport's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of ICAEW, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- 1. accounting records were not kept in respect of County Durham Sport as required by section 386 of the 2006 Act; or
- 2. the accounts do not accord with those records; or
- 3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
- 4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Simon Brown BA ACA DChA

MHA Tait Walker
Bulman House
Regent Centre
Gosforth

Newcastle upon Tyne

NE3 3LS

Date: /3/12/2021

MHA Tait Walker is a trading name of Tait Walker LLP.

# Statement of Financial Activities for the Year Ended 31 March 2021 (Including Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

	Note	Unrestricted £	Restricted £	Total 2021 £	Total 2020 £
Income and Endowments f	rom:				
Charitable activities	3	203,743	312,223	515,966	443,223
Investment income	4	1,902		1,902	1,762
Total Income		205,645	312,223	517,868	444,985
Expenditure on:					
Charitable activities	5	(218,674)	(378,285)	(596,959)	(349,360)
Total Expenditure		(218,674)	(378,285)	(596,959)	(349,360)
Net (expenditure)/income		(13,029)	(66,062)	(79,091)	95,625
Transfers between funds		133,632	(133,632)		
Net movement in funds		120,603	(199,694)	(79,091)	95,625
Reconciliation of funds					
Total funds brought forward		142,014	370,259	512,273	416,648
Total funds carried forward	17	262,617	170,565	433,182	512,273

All of the charity's activities derive from continuing operations during the above two periods.

The funds breakdown for 2020 is shown in note 17.

## Comparative Statement of Financial Activities for the Year Ended 31 March 2020

## (Including Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

	Note	Unrestricted £	Restricted £	Total 2020 £
Income and Endowments from:				
Charitable activities	3	18,307	424,916	443,223
Investment income	4	1,762		1,762
Total income		20,069	424,916	444,985
Expenditure on:	_	(40.404)	(224.050)	(240, 200)
Charitable activities	5	(18,104)	(331,256)	(349,360)
Total expenditure		(18,104)	(331,256)	(349,360)
Net income		1,965	93,660	95,625
Transfers between funds		8,344	(8,344)	
Net movement in funds		10,309	85,316	95,625
Reconciliation of funds				
Total funds brought forward		131,705	284,943	416,648
Total funds carried forward	17	142,014	370,259	512,273

## (Registration number: 09964013) Balance Sheet as at 31 March 2021

	Note	2021 £	2020 £
Fixed assets			
Tangible assets	12	1,397	2,260
Current assets			
Debtors	13	1,889	1,920
Cash at bank and in hand		448,333	520,359
		450,222	522,279
Creditors: Amounts falling due within one year	14	(18,437)	(12,266)
Net current assets		431,785	510,013
Net assets		433,182	512,273
Funds of the charity:			
Restricted income funds			
Restricted funds	17	170,565	370,259
Unrestricted income funds			
Unrestricted funds		262,617	142,014
Total funds	17	433,182	512,273

For the financial year ending 31 March 2021 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

## Directors' responsibilities:

- The members have not required the charity to obtain an audit of its accounts for the year in question in accordance with section 476; and
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements on pages 10 to 26 were approved by the trustees, and authorised for issue on ... 13/12/2a.... and signed on their behalf by:

M Levington Trustee

Meingter.

## Statement of Cash Flows for the Year Ended 31 March 2021

	Note	2021 £	2020 £
Cash flows from operating activities			
Net cash (expenditure)/income		(79,091)	95,625
Adjustments to cash flows from non-cash items			
Depreciation		1,159	1,129
Investment income	4	(1,902)	(1,762)
		(79,834)	94,992
Working capital adjustments			
Decrease in debtors	13	31	3,477
Increase/(decrease) in creditors	14	6,171	(2,784)
Net cash flows from operating activities	-	(73,632)	95,685
Cash flows from investing activities			
Interest receivable and similar income	4	1,902	1,762
Purchase of tangible fixed assets	12	(469)	(3,388)
Sale of tangible fixed assets	-	173	
Net cash flows from investing activities	-	1,606	(1,626)
Net (decrease)/increase in cash and cash equivalents		(72,026)	94,059
Cash and cash equivalents at 1 April	-	520,359	426,300
Cash and cash equivalents at 31 March	=	448,333	520,359

All of the cash flows are derived from continuing operations during the above two periods.

## Notes to the Financial Statements for the Year Ended 31 March 2021

## 1 Charity status

The charity is limited by guarantee, incorporated in England and Wales, and consequently does not have share capital. Each of the trustees is liable to contribute an amount not exceeding £1 towards the assets of the charity in the event of liquidation.

The address of its registered office is: Sjovoll Centre, Front Street, Pity Me, Durham, DH1 5BZ

## 2 Accounting policies

#### Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

## Statement of compliance

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102). They also comply with the Companies Act 2006 and Charities Act 2011.

## **Basis of preparation**

County Durham Sport meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

The financial statements are prepared in sterling, which is the functional currency of the charity.

### Going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern nor any significant areas of uncertainty that affect the carrying value of assets held by the charity.

#### **Estimation uncertainty and judgements**

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported.

## Income and endowments

#### Deferred income

Deferred income represents amounts received for future periods and is released to incoming resources in the period for which, it has been received. Such income is only deferred when:

- The donor specifies that the grant or donation must only be used in future accounting periods; or
- -The donor has imposed conditions which must be met before the charity has unconditional entitlement.

#### Investment income

Bank interest is recognised once notification has been received of the interest due.

## Notes to the Financial Statements for the Year Ended 31 March 2021

#### **Expenditure**

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

#### Raising funds

These are costs incurred in attracting voluntary income and those incurred in trading activities that raise funds.

#### Charitable activities

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

#### Support costs

Support costs include central functions and have been allocated to activity cost categories on a basis consistent with the use of resources, for example, allocating property costs by floor areas, or per capita, staff costs by the time spent and other costs by their usage.

#### **Government grants**

Government grants are recognised based on the accrual model and are measured at the fair value of the asset received or receivable. Grants are classified as relating either to revenue or to assets. Grants relating to revenue are recognised in income over the period in which the related costs are recognised. Grants relating to assets are recognised over the expected useful life of the asset. Where part of a grant relating to an asset is deferred, it is recognised as deferred income.

#### **Taxation**

The charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

#### Tangible fixed assets

Individual fixed assets costing £0.00 or more are initially recorded at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

## **Depreciation and amortisation**

Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

#### **Asset class**

Office and general equipment

## Depreciation method and rate

33.33% straight line

### **Trade debtors**

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

## Notes to the Financial Statements for the Year Ended 31 March 2021

### Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

#### **Trade creditors**

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the charity does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

#### **Fund structure**

Unrestricted income funds are general funds that are available for use at the trustees's discretion in furtherance of the objectives of the charity.

Restricted income funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

## Notes to the Financial Statements for the Year Ended 31 March 2021

## 3 Income from charitable activities

	Unrestricted funds General £	Restricted funds	Total 2021 £	Total 2020 £
Grant Income	202,101	312,223	514,324	437,686
Course income	1,561	-	1,561	4,400
Event income	-	-	-	189
Miscellaneous income	81		81	948
	203,743	312,223	515,966	443,223

All income received in the prior year was considered to be restricted.

## **Analysis of Grant Income**

			Total	
	Unrestricted	Restricted	2021	Total 2020
	£	£	£	£
Governance Support Funding	-	-	-	18,307
Primary Role	202,101	-	202,101	190,100
Workforce	-	45,050	45,050	45,049
DfE Leaders & Volunteers	-	-	-	14,600
Primary School Support	-	-	-	38,974
School Games	-	-	-	45,000
SE Satellite Clubs - Capacity	-	42,407	42,407	42,407
SE Satellite Clubs - Delivery	-	46,950	46,950	33,250
Active Lives	-	-	-	5,000
Active Shildon	-	-	-	4,999
Tackling Inequalities	-	100,000	100,000	-
Active Places	-	15,414	15,414	-
School Sport	-	59,902	59,902	-
Partnership Engagement		2,500	2,500	
	202,101	312,223	514,324	437,686

## Notes to the Financial Statements for the Year Ended 31 March 2021

## 4 Investment income

	Unrestricted		
	funds	Total	Total
	General	2021	2020
	£	£	£
Interest receivable and similar income;			
Interest receivable on bank deposits	1,902	1,902	1,762

All income received in the prior year was considered to be unrestricted.

## 5 Expenditure on charitable activities

		Unrestricted			
	Note	General £	Restricted £	Total 2021 £	Total 2020 £
Charitable Activities		202,563	378,285	580,848	330,182
Allocated support	_	40.444		40.444	10.470
costs	6	16,111		16,111	19,178
		218,674	378,285	596,959	349,360
				Total 2021 £	Total 2020 £
Charitable Activities				153,861	42,008
Conference, seminars	s and venue	hire		17,805	4,720
Advertising and Prom	otion			6,060	18,622
Wages and salaries				275,012	116,885
Travel and subsistend	e			36	7,233
Telephone				4,830	2,264
Printing, postage and	stationery			1,974	1,548
Equipment and comp	uter costs			14,036	7,905
Training costs				3,927	10,080
Legal and profession	al			96,512	111,273
Event expenses and	session deliv	ery		6,795	7,644
Support costs				16,111	19,178
				596,959	349,360

## Notes to the Financial Statements for the Year Ended 31 March 2021

## 6 Analysis of support costs

## **Support Costs**

	Total 2021 £	Total 2020 £
Rent	7,607	10,008
Insurance	2,748	2,696
Hospitality	222	1,427
Sundry expenses	-	1,802
Subscriptions	1,603	-
Depreciation	1,145	1,129
Bank charges	36	36
Independent examiner costs	2,750	2,080
	16,111	19,178

## 7 Net incoming/outgoing resources

Net (outgoing)/incoming resources for the year include:

	2021 £	2020 £
Depreciation of fixed assets	1,159	1,129
Independent examination fees	2,750	2,080

## 8 Trustees remuneration and expenses

During the year the charity made the following transactions with trustees:

#### N Barton

£36 (2020: £Nil) of expenses were reimbursed to N Barton during the year.

No trustees, nor any persons connected with them, have received any remuneration from the charity during the year.

No trustees have received any other benefits from the charity during the year.

## Notes to the Financial Statements for the Year Ended 31 March 2021

#### 9 Staff costs

The aggregate payroll costs were as follows:

	2021 £	2020 £
Staff costs during the year were:		
Wages and salaries	241,223	100,452
Social security costs	22,155	7,405
Pension costs	11,634	9,027
	275,012	116,884

The monthly average number of persons (including senior management team) employed by the charity during the year expressed as full time equivalents was as follows:

	2021	2020
	No	No
Staff	8	4

No employee received emoluments of more than £60,000 during the year.

The total employee benefits of the key management personnel of the charity were £57,423 (2020 - £40,709).

### 10 Independent examiner's remuneration

	2021 £	2020 £
Examination of the financial statements	2,750	2,080

## 11 Taxation

The charity is exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

## Notes to the Financial Statements for the Year Ended 31 March 2021

## 12 Tangible fixed assets

	Furniture and equipment £	Total £
Cost		
At 1 April 2020	17,323	17,323
Additions	469	469
Disposals	(189)	(189)
At 31 March 2021	17,603	17,603
Depreciation		
At 1 April 2020	15,063	15,063
Charge for the year	1,159	1,159
Eliminated on disposals	(16)	(16)
At 31 March 2021	16,206	16,206
Net book value		
At 31 March 2021	1,397	1,397
At 31 March 2020	2,260	2,260
13 Debtors		
	2021 £	2020 £
Prepayments	1,889	1,920
14 Creditors: amounts falling due within one year		
	2021 £	2020 £
Trade creditors	15,292	9,764
Accruals _	3,145	2,502
<u>-</u>	18,437	12,266
_		

### 15 Pension and other schemes

## **Defined contribution pension scheme**

The charity operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the charity to the scheme and amounted to £11,634 (2020 - £9,027).

## Notes to the Financial Statements for the Year Ended 31 March 2021

### **16 Commitments**

## Other financial commitments

Other financial commitments are in relation to operating leases the charity has entered into as at the year end.

The total amount of other financial commitments not provided in the financial statements was £14,873 (2020 - £10,008).

### 17 Funds

	Balance at 1 April 2020 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 March 2021 £
Unrestricted					
General					
General reserves	139,753	205,645	(218,674)	9,496	136,220
Designated					
Capital reserves	2,261	-	-	(864)	1,397
Working Balance Reserve	-	-	-	5,000	5,000
Redundancy Reserve	-	-	-	40,000	40,000
Legal Reserve	-	-	-	50,000	50,000
Business Closure Reserve				30,000	30,000
	2,261			124,136	126,397
Total Unrestricted	142,014	205,645	(218,674)	133,632	262,617
Restricted					
General reserves	106,381	-	-	(106,381)	-
Primary role	22,344	-	-	(22,344)	-
Workforce	38,379	45,050	(59,895)	-	23,534
Move into Sport	560	-	-	-	560
DfE Leaders and					
Volunteers	15,127	-	(11,117)	-	4,010
Primary School Sport	50,617	-	(50,617)	-	-
School Games	37,810	-	(31,122)	-	6,688
Sportivate	2	-	-	-	2
Street Games	6,231	-	-	-	6,231
Workplace Health	450	-	-	-	450
Recreational Running	7,135	-	-	-	7,135
Inspire	17,390	-	-	-	17,390
Durham Institute of Sport	4,500	-	-	(4,500)	-
Club Durham	10,896	-	-	4,500	15,396
Mental Health	16,000	-	-	-	16,000
Tech-Know Trail	19	-	-	-	19

## Notes to the Financial Statements for the Year Ended 31 March 2021

	Balance at 1 April 2020 £	Incoming resources	Resources expended £	Transfers £	Balance at 31 March 2021 £
SE Satellite Clubs -					
Capacity	13,413	42,407	(44,991)	-	10,829
SE Satellite Clubs -					
Delivery	6,314	46,950	(44,991)	-	8,273
Active Lives	4,211	-	(4,211)	-	-
Active Shildon	4,995	-	-	-	4,995
Courses/Workshops	7,485	-	-	(7,485)	-
Management	-	-	(2,578)	2,578	-
Tackling inequalities	-	100,000	(94,594)	-	5,406
Active places	-	15,414	(16,436)	-	(1,022)
School sport	-	59,902	(17,733)	-	42,169
Partnership engagement		2,500			2,500
Total restricted	370,259	312,223	(378,285)	(133,632)	170,565
Total funds	512,273	517,868	(596,959)		433,182

## Notes to the Financial Statements for the Year Ended 31 March 2021

### **Primary Role**

To develop a strong understanding of local place/need, broker and support relationships and identify opportunities to increase sport and physical activity in County Durham with a focus on inactive people and under-represented groups. Transfers from the reserve represent the reimbursement of support provided to the project from central funds in earlier years.

#### Workforce

Our work on workforce has 3 strands to help encourage and provide opportunities for inactive people to become active: developing the existing workforce to better engage inactive people, skilling up the non-traditional delivery workforce to enable them to deliver activity and developing an 'Active Friends' workforce to motivate and encourage others to be active.

## **Move into Sport**

To target inactive people aged 18+ with CVD and diabetes risk. To support local sports clubs and providers from 8-10 sports with resources to help them attract and retain new participants from the target group. The project aims to engage a minimum of 2,200 inactive individuals in sport with at least 1,210 of these still being active after 6 months.

#### Satellite Clubs/SE Satellite Clubs - Capacity/SSE Satellite Clubs - Delivery

The Satellite Club programme aims to engage those 14-19yr olds who wouldn't choose to take part in sport or physical activity outside of PE at school. County Durham Sport has worked with local clubs and activity providers to provide new opportunities where young people feel comfortable taking part, specifically targeting those who are inactive or in under-represented groups.

#### **Dfe Leaders and Volunteers**

The Leadership and Volunteering programme has enabled young people to access a range of support, including sport specific qualifications, generic training such as media and event organisation and regular meetings to help with their development.

## **Primary School Support**

County Durham Sport is funded to support all primary schools in County Durham to make the most of the ring-fenced funding that they receive to improve the quality of the PE and sport activities they offer their pupils.

#### **School Games**

The School Games events provided a unique opportunity to motivate and inspire young people across the county to take part in more competitive school sport.

### **Sportivate**

The Sportivate programme is focused on encouraging young people aged between 11-25 to try new sporting activities and develop a lifetime habit of participation.

#### **Street Games**

To support the creation of Doorstep Clubs in deprived areas across the county for young people aged between 14 - 25. Doorstep Sport Clubs are fun, informal sports clubs that operate at the right time, for the right price, in the right place and in the right style. They provide a vibrant and varied sporting offer to young people in disadvantaged communities that is designed to grow their motivation and ability to adopt a sporting habit for life.

## **Workplace Health**

County Durham Sport also provides support to adults across the county, through our Active Workplace and workplace challenge programme.

## Notes to the Financial Statements for the Year Ended 31 March 2021

### **Recreational Running**

County recreational running is an approach that has been developed to support England Athletics to embed their national Runtogether programme into the country.

#### **Inspire**

The Inspire Project is comprised of four unit modules which involve fun and engaging workshops designed to build resilience in primary age children, help to focus their attention, encourage the pursuit of dreams and goals in the face of adversity and equip children with the appropriate support and guidance to allow them to make informed and effective decisions about their futures.

Inspire supports young people's emotional well-being and the development of a rounded young person, using sport, physical activity and athlete role models as the tool.

#### **Durham Institute of Sport**

Durham Institute of Sport supports the development of the county's talented athletes and coaches and helps them achieve their sporting potential. Working hand-in-hand with the best performers, coaches and sports practitioners, and provide support and assistance to optimise training, preparation and performance.

Durham Institute of Sport is specifically intended to support athletes and coaches performing and working at county level through to international level, and as the performance pathways for different sports vary hugely, the relevant National Governing Body (NGB) of sport is consulted to ensure that support is offered at the right level.

#### **Club Durham**

Club Durham is County Durham's Club Support programme and the charity has played a lead role in developing this programme, bringing together a wide range of support services from a number of key local and national organisations to support the development of voluntary sports clubs in the county. Club Durham has now over 300 clubs registered on the scheme and has provided one to one support, access to qualifications, training and networks events as well as providing tools and resources to help clubs develop their skills and help to create stronger and more sustainable clubs.

#### **Mental Health**

The charity works with service users to understand their needs and barriers to engagement, reviews the current service and participant pathways with a view to identifying and co-designing approaches/programmes that could be adopted.

### **Tech-Know Trail**

Tech-Know Trail has taken the traditional treasure hunt concept and combined it with innovative technology and inspired content to create fun, engaging, interactive challenges designed to get players moving. Played on tablets or smartphones, each of the challenges includes a variety of interesting questions and trivia along with fun, photo and video tasks. The GPS hot spotting technology allows games to be played in a location of the users choosing. Our bespoke game packages offer organisations the opportunity to create a completely Unique game aligned to the organisation's branding and requirements, whether the organisation wants a game for a day, a month or a year.

## **Active Lives**

The Active Lives Children and Young People survey is a National survey that explores the physical activity habits of children and young people. County Durham Sport has a role in recruiting the randomly selected schools to participate in the survey.

#### **Active Places**

Active Places is a pilot to build healthier, more active communities in Shildon and the Deerness Valley area of County Durham.

## Notes to the Financial Statements for the Year Ended 31 March 2021

Working collaboratively with partners, the Active Places pilot seeks to develop an innovative, place-based approach to tackling inequality. We have adopted a whole systems evidence-based approach model to understand the needs of the target audience, and to use insight gathered to co-create and co-deliver new and different approaches to tackling inactivity. As partners we recognise the need to think and work differently, both individually and collectively. We need to listen to the needs of the community and empower locally trusted organisations, to develop and deliver effective and sustainable solutions.

Through this pilot programme we want to help the communities to fit activity into their lives, in a way that works for them, with holistic support to help tackle the wider issues they face, and enabling them to enjoy happier, healthier lives. This in turn will contribute towards the achievement of wider aims and social outcomes of local partners. Our focus will be on engaging those people living within the pilot areas who are least active. More specifically, those who typically do less than 30 minutes a week of sport or physical activity.

## Courses/Workshops

County Durham Sport delivers a range of courses and workshops for coaches and delivers to upskill members of the workforce to better understand the needs of participants. We offer Safeguarding and First Aid as core courses.

## 18 Analysis of net assets between funds

	Unrest General £	ricted Designated £	Restricted £	Total funds £
Tangible fixed assets	-	1,397	-	1,397
Net current assets/(liabilities)	136,220	125,000	170,565	431,785
Total net assets	136,220	126,397	170,565	433,182
	Unrestricted funds General Designated £ £		Restricted funds £	Total funds at 31 March 2020 £
Tangible fixed assets	-	2,260	-	2,260
Current assets	152,020	-	370,259	522,279
Current liabilities	(12,266)			(12,266)
Total net assets	139,754	2,260	370,259	512,273

#### 19 Related party transactions

There were no related party transactions in the year.